

**WRITTEN QUESTION TO THE MINISTER FOR HOME AFFAIRS  
BY THE CONNÉTABLE OF ST. LAWRENCE  
ANSWER TO BE TABLED ON MONDAY 25th NOVEMBER 2019**

**Question**

On Page 16 of the Efficiencies Plan 2020-23 (R.130/2019), reference is made to a review of the seven organisations that make up the Department, intended to "...concentrate on maximising frontline functions, removing administration duplication and the approach to business support while also assessing the leadership structures that support them".

Will the Minister explain –

- Who is undertaking this review?
- How were they selected?
- Why were they selected?
- The estimated cost of the review?
- If the review has begun, when did it start?
- If the review has not begun, when will it start?
- If not completed, when is it expected to be completed?
- Whether the report will be made public and if not, why not?

**Answer**

A small team from Ernst Young (EY) are carrying out the review, supporting the service leads in Justice and Home Affairs.

EY was invited to submit a proposal for supporting this work. The proposal set out the scope of the project including key areas of focus, the methodology, the timeline for delivery and its fees for completing the work. EY also set out the approach it would take to identify efficiency opportunities for the Department from 2020 onwards.

EY was selected because of its international and local experience conducting similar reviews in other organisations and addressing the challenges specific to the Department. There are also economies of scale and efficiencies arising from EY's broader work with Departments across the Government of Jersey in relation to the Government's Efficiencies Plan. EY are required to align its work on the JHA review with the broader Government Efficiency Programme to avoid double-counting. EY are required to ensure the JHA review benefits directly from the work on the wider Efficiency programme. EY were also selected to avoid delays, costs and inefficiency arising from procurement of a separate partner for this review.

The cost of the review is split into two phases, Phase 1 cost £36,250, Phase 2 will cost £58,875. This excludes expenses.

The programme's quality assurance and governance is tracked via a weekly review; progress from Phase 1 to Phase 2 and continuation of the work is subject to successful progress updates.

The review began on 7<sup>th</sup> October and is expected to be completed on 20<sup>th</sup> December 2019.

This report is for internal use, to inform me and my senior officers of the options and opportunities to ensure efficiency savings are delivered, to provide a business support model which functions across the services and to provide efficiency opportunities for 2020 and beyond.